

HEALTH AND WELLBEING BOARD: 26 SEPTEMBER 2019

REPORT OF THE DIRECTOR OF HEALTH AND CARE INTEGRATION

HEALTH AND WELLBEING BOARD GOVERNANCE ARRANGEMENTS AND SUB STRUCTURE

Purpose of the report

1. The purpose of this report is to provide the Board with an update on the governance structure in support of the Board following changes that have taken place in 2019.

Link to the local Health and Care System

2. The governance arrangements led by the Health and Wellbeing Board relate to the delivery and oversight of a number of key duties and work programmes for the Place of Leicestershire.
3. These include for example:
 - a. The production of the Joint Strategic Needs Assessment (JSNA)
 - b. Other place-based needs assessments (e.g. the pharmaceutical needs assessment)
 - c. The development and oversight of the Leicestershire Better Care Plan and pooled budget
 - d. The development and delivery of Leicestershire's Joint Health and Wellbeing Strategy
 - e. The development and delivery of Leicestershire's multiagency Prevention Offer
 - f. The development of the strategy, priorities and other activities led by the Children and Families Partnership.
4. The sub structure beneath the Health and Wellbeing Board also supports activities related to the workstreams of the Leicester, Leicestershire and Rutland Better Care Together (Sustainability and Transformation Partnership).

Recommendation

5. The Health and Wellbeing Board is recommended to:
 - a. Approve the changes to the sub structure and governance arrangements being made during 2019/20
 - b. Request the Director of Health and Care Integration to carry out a further review of place based governance in 2020, when:
 - i. the new CCG Accountable Officer is in post and the CCG is reconfigured

- ii. There is further clarity about the governance arrangements at the system, place and neighbourhood tiers within the emerging LLR Integrated Care System.
- iii. The BCF policy framework for 2020 onwards is communicated and other related policy matters linked to the work of the Health and Wellbeing Board are clearer (e.g. the medium term policy and funding position for adult social care).

Policy Framework and Previous Decisions

- 6. The 2012 Health and Social Care Act involved the introduction of Health and Wellbeing Boards with specific statutory duties at Place.
- 7. The Terms of Reference of the Leicestershire Health and Wellbeing Board were last updated and approved in May 2016.

Background

- 8. Leicestershire's placed-based governance arrangements are in the process of being refreshed and updated during 2019/20, with the aim of:
 - a. Further centralising integration governance arrangements, in particular across the two existing CCG footprints in the County.
 - b. Improving place level representation from the existing GP federations and the emerging Primary Care Networks (PCNs) in response to changes arising from the new NHS plan
 - c. Providing information and support to the emerging PCNs about the place level workplan and deliverables – when appropriate, in line with the local PCN organisational development plan/timetable;
 - d. Developing a new integrated place-based dashboard for the Integration Executive and Health and Wellbeing Board.
- 9. The revised governance arrangements are shown in the Appendix to this report.
- 10. In summary, the Leicestershire Health and Wellbeing Board currently has three sub-groups as follows:
 - The Leicestershire Integration Executive
 - The Unified Prevention Board
 - The Children and Families Partnership Board.
- 11. There is also the Local Health Resilience Partnership (a group operating across Leicester, Leicestershire and Rutland (LLR)- which reports annually to the Health and Wellbeing Board and a multiagency task group leading the refresh of the JSNA.
- 12. The Leicestershire Integration Executive, a director level group, which currently meets bi-monthly, undertakes, on behalf of the Health and Wellbeing Board, the day to day oversight of the preparation and delivery of the BCF plan and pooled budget.

13. The Integration Executive is now supported by three sub-groups as follows:

- a. Integrated Finance and Performance Group (existing: meets quarterly, oversight of pooled budgets/s75 agreements).
- b. Integration Delivery Group (*new May 2019* – meets monthly – comprised of providers and commissioners, including primary care – place-based group overseeing the overall delivery of integrated models of care spanning health, care, prevention and housing across the County).
- c. Joint Commissioning Forum – (*new September 2019* - meeting monthly – commissioners only – oversight of a new joint commissioning workplan).

14. It is recognised that partners are currently within a transitional phase between the old and new NHS arrangements, and this will be the case through the remainder of 2019/20 and into 2020/21, as the CCGs are fully reconfigured, new NHS structures for delivery at system, place and neighbourhood are established in LLR, as PCNs develop and the local response to the NHS Plan is prepared and submitted.

Background papers

Report to the Health and Wellbeing Board – 5 May 2016 – Outputs from the Health and Wellbeing Board Development Session held on 10 February 2016. <http://politics.leics.gov.uk/ieListDocuments.aspx?CId=1038&MId=4632&Ver=4>

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Appendix

Health and Wellbeing Board Governance Structure – September 2019

Relevant Impact Assessments

Partnership Working and associated issues

15. The Health and Wellbeing Board is leading the delivery of a complex programme of transformation for health, care, housing and prevention services within the place of Leicestershire, in a political, policy, financial and organisational landscape which continues to evolve.

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